

CAPITOL OFFICE  
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TELEPHONE (573) 751-3931  
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KURT.SCHAEFER@SENATE.MO.GOV



**MISSOURI SENATE**  
JEFFERSON CITY

COMMITTEES  
APPROPRIATIONS, CHAIRMAN  
JUDICIARY & CIVIL & CRIMINAL JURISPRUDENCE  
GUBERNATORIAL APPOINTMENTS  
JOINT COMMITTEE ON GOVERNMENTAL  
ACCOUNTABILITY, CHAIRMAN  
JOINT COMMITTEE ON LEGISLATIVE RESEARCH-  
OVERSIGHT SUBCOMMITTEE, CHAIRMAN

August 27, 2015

**KURT SCHAEFER**  
19TH DISTRICT

Missouri Certificate of Need Program  
Missouri Health Facilities Review Committee  
3418 Knipp Drive, Suite F  
Jefferson City, MO 65109

Dear Committee Members:

I just had the pleasure of meeting Dr. William Kapp, an orthopedic surgeon from Cape Girardeau. He is the primary owner of Landmark Holdings of Missouri, which currently owns and operates three hospitals in the State of Missouri and four hospitals in other parts of the country. Dr. Kapp was recently named by Ingram's magazine as one of the "50 Missourians You Should Know". (<http://www.ingrams.com/article/50-missourians-you-should-know-2/>) Dr. Kapp continues to expand his company in Missouri and now plans to build and operate a skilled nursing facility in Columbia.

Landmark Holdings of Missouri is applying for a Certificate of Need to build a 60 bed Skilled Nursing Facility in Columbia. The facility will operate as a Transitional Recovery Unit (TRU) for patients that are chronically critically ill, but not currently in an acute phase of their illness. A patient with a tracheostomy or someone with a wound vac, or continuing intravenous antibiotic treatment can be extremely hard to place in a typical skilled nursing facility. The TRU will give hospitals in the area a place to discharge patients with continuing issues, allowing the patient to be cared for at an appropriate and cost effective level.

Removing many of the barriers to discharge and having the patient sent to a lower level of care will assist in reducing overall healthcare costs. Most importantly, the patients will be receiving the care locally which is very helpful for family members.

Landmark Holdings currently operates a 42-bed long-term acute care hospital in Columbia. The TRU will be built a few miles from the hospital, taking advantage of economies of scale. Even more importantly for the City of Columbia is that the location chosen for the TRU is one that many in the city are working hard to revitalize. This would be a major boost for such revitalization.

I am writing to support Landmark in their application for the CON. This new business will be an asset to the community and beneficial in our healthcare continuum. Thank you for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read "K. Schaefer".

Kurt Schaefer  
Senator - District 19

CAPITOL OFFICE  
201 West Capitol Avenue  
Room 106  
Jefferson City, MO 65101 6806  
(573) 751-4189  
kip.kendrick@house.mo.gov

COMMITTEES:  
Appropriations-  
Elementary & Secondary  
Education  
Pensions  
Health Insurance  
Conservation & Natural  
Resources

## **KIP KENDRICK**

State Representative  
District 45

August 24, 2015

Missouri Certificate of Need Program  
Missouri Health Facilities Review Committee  
3418 Knipp Drive, Suite F  
Jefferson City, MO 65109

Dear Committee Members:

Recently I had the pleasure of meeting with Dr. William Kapp, an orthopedic surgeon from Cape Girardeau, and the primary owner of Landmark Holdings of Missouri. Landmark Holdings currently owns and operates three hospitals in the State of Missouri and four hospitals in other states. Dr. Kapp was recently named by Ingram's magazine as one of the "50 Missourians You Should Know". (<http://www.ingrams.com/article/50-missourians-you-should-know-2/>) Dr. Kapp is further expanding his commitment to Missouri with plans to build a skilled nursing facility in Columbia.

Landmark Holdings of Missouri is applying for a Certificate of Need to build a 60 bed Skilled Nursing Facility in Columbia. Their facility would operate as a Transitional Recovery Unit (TRU) for patients that are chronically critically ill, but not currently in an acute phase of their illness. A patient with a tracheostomy or someone with a wound vac, or continuing intravenous antibiotic treatment can be extremely hard to place in a typical skilled nursing facility. The TRU will give hospitals in the area a place to discharge patients with continuing issues, allowing the patient to be cared for at an appropriate and cost effective level.

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I am writing to support Landmark in their application for the CON. This new business will be an asset to the community and beneficial in our healthcare continuum. Thank you.

Sincerely,

Kip Kendrick

**LANDMARK**



**HOSPITAL**

**of Joplin, LLC**

Center of Excellence for the Medically Complex Patient  
CIHQ Accredited

August 25, 2015

Missouri Certificate of Need Program  
Missouri Health Facilities Review Committee  
3418 Knipp Drive, Suite F  
Jefferson City, MO 65109

Dear Committee Members:

Landmark Holdings of Missouri is applying for a Certificate of Need to build a 60 bed Skilled Nursing Facility in Joplin. This facility would operate as a Transitional Recovery Unit for patients that are chronically critically ill, but not currently in an acute phase of their illness.

Currently there are no skilled nursing facilities in the State of Missouri that accept a patient on a ventilator and few that accept a patient with a tracheostomy. Discharge from an acute care setting can be difficult, if not impossible, even though acute care is not the appropriate level for such a patient. Many times a patient needs continuing care in a facility operating as a Transitional Recovery Unit, allowing the patient continuity of care with their recovery team.

I oversee the medical care at Landmark Hospital of Joplin. I am in support of Landmark's request to add skilled nursing beds in Joplin because I believe this will be an asset to the community and beneficial in our healthcare continuum.

Thank you for your consideration.

Sincerely,



John Venter, D.O.  
Landmark Hospital of Joplin  
2040 West 32nd Street  
Joplin, MO 64804

# LANDMARK



## HOSPITAL

of Joplin, LLC

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August 25, 2015

Missouri Certificate of Need Program  
Missouri Health Facilities Review Committee  
3418 Knipp Drive, Suite F  
Jefferson City, MO 65109

Dear Committee Members:

Landmark Holdings of Missouri is applying for a Certificate of Need to build a 60 bed Skilled Nursing Facility in Joplin. Their facility would operate as a Transitional Recovery Unit (TRU) for patients that are chronically critically ill, but not currently in an acute phase of their illness. I am writing to support Landmark in their application for the CON.

A patient discharging from our hospital on a ventilator must be placed out of state if the patient no longer has any acute care needs. There are no skilled nursing facilities in the State of Missouri that accept a patient on a ventilator and few that accept a patient with a tracheostomy. These types of patients will be cared for in the TRU, at an appropriate and cost effective level of care.

When patients in an acute care setting no longer need such a high level of service, the expense is an unnecessary drain on the healthcare system. Removing many of the barriers to discharge and having the patient sent to a lower level of care will assist in reducing overall healthcare costs. Most importantly the patients will be receiving the care in this region which is very helpful for family members.

I am in support of Landmark's request to add skilled nursing beds in Joplin because this will be an asset to the region and beneficial in our healthcare continuum. Thank you.

Sincerely,

Kevin Clement, MBA  
Chief Executive Officer

**LANDMARK**



**HOSPITAL**

**of Joplin, LLC**

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August 25, 2015

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Missouri Health Facilities Review Committee  
3418 Knipp Drive, Suite F  
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Thank you for your consideration.

Sincerely,



Jack Rhoads, M.D.  
Landmark Hospital of Joplin  
2040 West 32nd Street  
Joplin, MO 64804

LANDMARK HOSPITAL OF JOPLIN, LLC  
2040 West 32nd Street • Joplin, MO 64804  
[www.landmarkhospitals.com](http://www.landmarkhospitals.com)

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OVERSIGHT SUBCOMMITTEE, CHAIRMAN

August 27, 2015

**KURT SCHAEFER**  
19TH DISTRICT

Missouri Certificate of Need Program  
Missouri Health Facilities Review Committee  
3418 Knipp Drive, Suite F  
Jefferson City, MO 65109

CERTIFICATE OF NEED PROGRAM  
SEP 01 2015  
RECEIVED

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